## Sheridan

February 25, 2021

To Whom It May Concern

It is my pleasure to provide a letter of reference for Gordon and Gordon Group Inc (GGGI) in relation to work they have undertaken for Sheridan College.

Gordon and Gordon were hired in late 2018 to provide a technical peer review analysis for a current large construction project. This included; analysis of conditions of contract, current and potential claims, roles and responsibilities of stakeholders, and identification opportunities to reduce risk relating to current and future claims.

The requested work was completed in the timeline requested and was of significant assistance to the management of the project. GGGI demonstrated a high degree of technical knowledge and expertise and a deep understanding of the complexities of construction contracts. The advice provided has allowed the effective management of claims and schedule issues and has been instrumental in achieving project goals.

I would highly recommend GGGI for assistance in working through complex issues with claims, project schedules and strategies to limit risk and would welcome the opportunity to work with them in the future projects.

Sincerely,

MACA

Michelle McCollum Associate Vice President Capital Development and Facilities Management

T 905-845-9430 x 4066 C 905-484-1595 michelle.mccollum@sheridancollege.ca

The Sheridan College Institute of Technology and Advanced Learning 1430 Trafalgar Road Oakville, Ontario L6H 2L1 T 905 845 9430

sheridancollege.ca